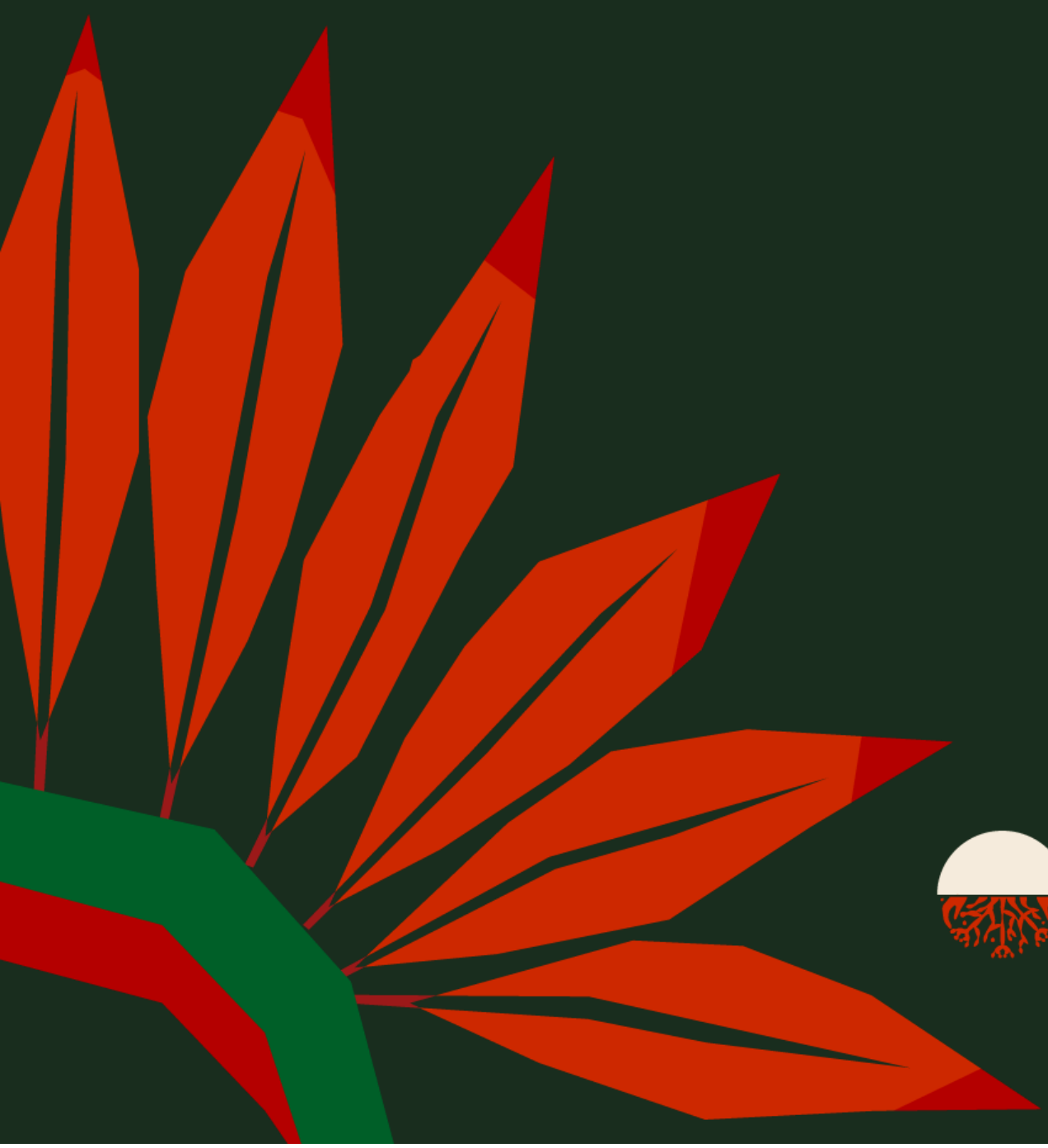


2024-2025 STRATEGY



**Global
Alliance**
of Territorial
Communities



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GLOBAL ALLIANCE OF TERRITORIAL COMMUNITIES

2024-2025 STRATEGY

THIS STRATEGY WAS BUILT IN DOUALA, CAMEROON IN MARCH 2024

CONTEXT

The planning meeting of the Global Alliance of Territorial Communities (GATC) represented the organisation's third self-organised gathering, occurring amidst a period of rapid growth and maturation. Held in Douala, Cameroon, from March 21st to 28th, the meeting held particular significance as GATC endeavoured to solidify its position as a leading advocate in the climate landscape, particularly so in the road to COP30. By convening in Douala, GATC aimed to strengthen relations with its member organisation REPALEAC, which operates within the Congo Basin.

Focused on defining the roadmap leading up to COP16, COP29 and COP30, the meeting marked a crucial juncture in GATC's journey. Notably, the gathering commenced with a dedicated three-day session for the Youth and Women's Movements, underscoring their increasing prominence within the coalition. Additionally, the meeting sought to build upon the momentum generated by successful initiatives such as Shandia in 2023, aimed at catalysing change in direct financing for Indigenous Peoples and Local Communities. As participants convened, they shared a common commitment to advancing the rights and interests of marginalised communities on a global scale.

During the Planning Meeting, GATC dedicated a total of seven days to the planning process, ensuring thorough discussions and deliberations. Leaders from member organisations, allied entities, and funding partners convened to contribute their insights and expertise. The participation of long-term supporters proved essential for GATC as we constructed our strategies in a collective manner, informed by the knowledge and experiences of all involved stakeholders.

GOVERNANCE AGREEMENTS

The Global Alliance of Territorial Communities (GATC) has embarked on a journey to enhance its governance structures, aiming to facilitate better decision-making and effective implementation of strategies. Over the past two years, significant progress has been achieved, laying a solid foundation for our organizational advancement.

At the heart of our governance framework lies a robust Leadership Council of two representatives from each active member organization, alongside representatives from the Women's and Youth Movements. Drawing upon their territorial legitimacy and expertise, these council members play a pivotal role in guiding our work and strategy formulation.



The Co-Chairs serve as the leading voices overseeing day-to-day operations, steering our agenda forward amidst dynamic circumstances. Currently, this responsibility is shared by two esteemed organizations: The Indigenous Peoples Alliance of the Archipelago (AMAN), represented by Rukka Sombolinggi and Mina Setra, and the Articulation of Indigenous Peoples of Brazil (APIB), represented by Kleber Karipuna and Dinaman Tuxá.

Serving as the linchpin between leadership and the executive team, the Executive Secretary, held by Juan Carlos Jintiach, represents the GATC in various negotiation spaces, ensuring coherence and alignment across all levels of engagement.

Furthermore, the Youth and Women's Movements, integral parts of the GATC, function as coordination hubs for specific demands and concerns, enabling them to be effectively integrated into our global strategies.

The updates provided in the following sections, derived from our latest meeting in Douala, Cameroon, represent the latest updates:

- The GATC Secretariat will draft a manual of procedures to improve our operations and submit it to its member organizations for their review. This will be a governance priority for 2024 and the process should start as early as possible. The document will address a variety of matters including -but not limited to budgetary decision-making; appointment of women and youth representatives to the movements; guidelines for hiring processes; and procedures to approve allyship relations and proposals. It will also include a code of conduct for the interactions of its members and affiliates in the many spaces in which the GATC participates.
- Regarding the Women's Movement and Youth Movement, during their three-day meetings they decided on the following for their representation and decision-making:
 - Sara Omi continues to serve as the temporary delegate representing the Women's Movement of the GATC, ensuring continuity in representation and advocacy efforts. They will reconvene to elect their delegate once all the member organizations of the GATC are active.
 - As part of its governance structure, the Youth Movement has decided to implement a rotation system every three years. Joao Pankararu (APIB) will hold the political representation of youth until 2024, with Nansedalia Ramírez (AMPB) providing political support. In the subsequent rotation, AMPB will assume the primary representation, followed by REPALÉAC.
- The whole of the leadership agreed that representatives from the Women's and Youth Movements are expected to maintain constant communication with their grassroots organizations and make decisions in consensus with the leadership council. Furthermore,



the plans and priorities of women and youth will be integrated into the GATC's overall work plan, ensuring their voices and perspectives are adequately represented and addressed. It was reaffirmed that they are an integral part of the GATC and as such their work is aligned with our five demands and the whole of the leadership. Moreover, their work is a priority and thus will receive adequate financial support for their action lines.

- In response to the need to strengthen its Secretariat, the GATC has appointed four new team members since its last planning meeting: Marcelo Doroso, Programmes Coordinator; Saira Velásquez, Administrative Coordinator; Gloria Diez and Iniquilipi Chiari as technical team members for the Women's Movement and Youth Movement, respectively. The growth of the team showcases the GATC's strategies for expansion.

Reaffirming our commitment to the Amazon region through our member COICA

The GATC expresses its concern regarding the ongoing governance challenges faced by its member organization, COICA (Coordinator of Indigenous Organizations of the Amazon Basin), which have persisted since 2022. Throughout this period, the GATC has demonstrated solidarity, respecting COICA's journey towards resolving its internal representation with sovereignty and self-determination, fundamental principles within Indigenous Peoples. Nevertheless, recognizing the importance of fostering dialogue and consensus-building, the GATC is committed to contributing in any way possible to facilitate resolution.

In this spirit, the GATC proposes offering support to APIB -as they are also present in the Amazon Basin- to convene an in-person meeting during the 2024 Acampamento Terra Livre (Free Land Camp - ATL) event. This gathering would bring together leaders from across the Amazon Basin to engage in constructive dialogue and seek a path towards mutual agreement.

Following deliberation, the leadership council has endorsed this proposal, acknowledging it as an internal matter to be addressed within the framework of the GATC, with limited external involvement from other organizations.

A united front of Indigenous Peoples and Local Communities

The GATC stands firm in demanding respect for the self-identification of Indigenous Peoples and Local Communities (IP&LCs), vehemently opposing any attempts at division within various spheres. Upholding principles of justice and inclusivity, the GATC advocates for unity and solidarity among all stakeholders.

Furthermore, the GATC deeply respects the diverse forms of constitution and organization adopted by its member entities. Recognizing the importance of autonomy and self-governance, the GATC affirms its commitment to supporting the agency and decision-making processes of Indigenous Peoples and Local Communities. In alignment with this ethos, the GATC continues its collaborative



efforts, working hand in hand with Indigenous Peoples and Local Communities to address pressing issues and advance shared demands.

Relation with the Forest & Climate Leaders Partnership (FCLP)

The Forest and Climate Leaders Partnership (FCLP), as a space for governments and partners to search ways to reduce forest loss and fight climate change, has engaged with the GATC from its inception to look for pathways to act with Indigenous Peoples and Local Communities in the territories. In this context, the GATC and FCLP have held various meetings for coordinated work over 2023. The following points are guidelines and messages for our continued work with the FCLP:

- The GATC emphasizes the importance of maintaining clarity regarding its stance on carbon markets: Each of our member organizations has the agency to engage proactively based on their respective perspectives and priorities. The GATC does not have a collective stance on this specific matter. As such, discussion on the topic of carbon markets shall be discussed between the FCLP and each member organization.
Furthermore, recognizing the significance of ensuring the rights and safeguards of Indigenous Peoples and Local Communities (IP&LCs) in territories where carbon market projects are implemented, the GATC will propose the development of a comprehensive set of recommendations. These recommendations will serve as a framework for constructive dialogue with governments, businesses, and other stakeholders, aiming to uphold the rights and interests of IP&LCs in diverse project contexts.
- The GATC is committed to advancing discussions on the remaining five thematic areas within the FCLP. It will request clarification from the FCLP Secretariat regarding the scope of its engagement and influence within its Dialogue Platform.
- The GATC underscores the importance of strengthening dialogue with the FCLP to gain a deeper understanding of its agenda and processes. Establishing a robust mechanism for monitoring and follow-up will ensure that the recommendations put forth by the GATC are not only included but also respected within the FCLP's deliberations and decisions, thereby amplifying the voice and impact of Indigenous Peoples and Local Communities in shaping climate and forest policies.

WORK PLAN

As we delve into the section outlining our work plan, it encapsulates our main priorities, timelines, and actionable points for the years 2024 and 2025. These strategic directives serve as a roadmap towards COP30, recognizing the pivotal role of this period as a stepping stone leading up to 2025, where the spotlight will be on climate solutions for people. Please note that further details regarding implementation will be refined and determined throughout the year.



Our calendar year

The GATC is committed to enhancing the visibility and advocacy efforts of Indigenous Peoples and Local Communities (IP&LCs) in various international fora throughout 2024 and 2025. Our coalition has outlined key events and negotiation spaces where we will actively participate to elevate the demands and concerns of IP&LCs on a global scale.

In terms of priority arenas for the current calendar year.

- New York Climate Week in 2024 holds particular significance for the GATC, as we will organize the Annual Shandia Forum during the week. The forum will serve as a platform to advance our agenda on securing direct financing for IP&LCs, crucial for our self-determination and territorial action.
- COP16 is identified as a pivotal moment on the Road to COP30, where we aim to emphasize the intricate relationship between biodiversity, climate, and the rights of IP&LCs. We will also focus on networking to ensure that COP30 prioritizes people over market-driven approaches.
- COP29 will be a space to continue advocating for the inclusion of IP&LCs in all discussions concerning our lives and territories. This ongoing engagement is essential for amplifying our voices and asserting our rights on the global stage.

Moreover, the GATC is committed to supporting its member organizations in their regional and national events. This includes events such as the 'Acampamento Terra Livre' organized by APIB and the Three Basins Summit of Indigenous Peoples and Local Communities, a collaborative effort between REPALEAC and GATC. These events and upcoming ones provide crucial opportunities for networking, capacity-building, and solidarity among IP&LCs.

Please visit the following active calendar to learn about the upcoming agenda items:

[📅 2024-25-GATC-Calendar-Year](#)

This calendar will be continuously updated as more information becomes available to the GATC Council and Secretariat, ensuring our strategic engagement and advocacy efforts remain dynamic and responsive to evolving needs and opportunities.

Thematic priorities

In accordance with the principles of inclusive and participatory governance, the GATC has undertaken a comprehensive process of consultation with its member organizations to ascertain their thematic priorities. Through this collective effort, a shared strategy has been developed, embodying the diverse perspectives and aspirations of our constituents. This section aims to delineate both the GATC's mutually agreed-upon collective goals and provide a succinct overview of



individual member priorities, serving as a valuable reference for potential allies seeking to support specific themes and regions.

The GATC's collective thematic areas for 2024-2025

The GATC has established thematic priorities for the years 2024 and 2025, aligning with the five core demands and reflecting the territorial realities of our peoples and communities. For each thematic area, specific actions and moments of influence have been defined to drive progress and advocacy efforts forward.

- **Governance:** Enhancing mechanisms for inclusive decision-making and governance structures for the GATC.
- **Biodiversity and Climate Agenda:** Advocating for the protection and sustainable management of biodiverse territories in the face of climate change, emphasizing the crucial role of Indigenous and Local Community stewardship.
- **Rights Defense and Actions against Violations and Criminalization:** Mobilizing against human rights violations and criminalization faced by Indigenous Peoples and Local Communities, advocating for legal protections and accountability mechanisms.
- **Shandia Journey:** Advancing the agenda of direct financing for Indigenous Peoples and Local Communities through strategic engagements, including the Annual Shandia Forum, to secure resources for sustainable development initiatives.

For more detail on each thematic line see the table below:

<u>GOVERNANCE</u>	
Objective	Milestones / Moments of influence
The GATC will create a detailed manual of procedures to refine its decision-making processes amidst organizational growth. This comprehensive guide will address various aspects, including budget decisions, appointment protocols for women and youth representatives, hiring guidelines, and approval procedures for allies and proposals.	The manual of procedures shall be discussed and approved before the New York Climate Week 2024.



BIODIVERSITY AND CLIMATE AGENDA

Axis	Objectives	Milestones / Moments of influence
<i>Capacity strengthening</i>	Enhance the capacity for effective advocacy among Indigenous Peoples (IPs) and Local Communities (LCs) on key topics addressed at COP16, COP29, and COP30. This will be achieved through targeted workshops and customized briefings aimed at advancing progress towards our five core demands.	Periods before COP16, COP29 and COP30.
<i>Advocacy</i>	Develop a GATC proposal for the revision of National Biodiversity Strategies and Action Plans (NBSAPs) and Nationally Determined Contributions (NDCs), with a focus on advocating for the inclusion of key demands such as Land Rights, Free, Prior and Informed Consent (FPIC), and to address the proliferation of market based solutions.	By the 2025 deadline of adjustments to NDCs.
	Engage GATC members in advocacy efforts with their respective countries' negotiators to ensure the incorporation of GATC's proposals into official negotiation processes.	During COP16, COP29 and COP30.
	<p>Coordinate GATC's participation in meetings of the Convention on Biological Diversity (CBD) and the United Nations Framework Convention on Climate Change (UNFCCC) Subsidiary Bodies and relevant forums, aiming to articulate our five core demands.</p> <p>During our participation at COP and COP CBD, the focus is on emphasizing the importance of visibility and spotlighting instances of local criminalization and violations.</p>	Throughout the year.
	Strengthen the evidence base linking traditional knowledge with 'regenerative agriculture' by identifying and addressing gaps in data and research systematization, enabling the development of targeted campaigns grounded in specific arguments.	COP29 & COP-CBD



	Leverage partnerships to support the gathering, organization, and utilization of available data, as well as to provide briefing materials and recommendations for effective advocacy efforts in various forums.	Through the year for better preparation for COP16 and COP29
<i>Mobilization</i>	Facilitate the coordination of major mobilizations in collaboration with other movements and organizations to prioritize Indigenous Peoples (IPs) and Local Communities (LCs) demands within the agenda and negotiations, aligning with key messages outlined in the communications strategy.	COP16, COP29, COP30
	Organize a Global IPs and LCs assembly and march ahead of COP16 or COP29, with a strategic focus on partnering with diverse groups such as Afrodescendants and other traditional communities mobilizing at the local and global levels.	COP16 or COP29 with a view into a major assembly before COP30.

RIGHTS DEFENSE AND ACTIONS AGAINST VIOLATIONS AND CRIMINALIZATION

Axis	Objectives	Milestones / Moments of influence
Advocacy	Establish a dedicated contingency fund within the GATC to ensure the availability of financial resources for swift response and assistance in cases of emergency related to the criminalization of IPs and LCs defending their land rights. This fund will provide essential support for legal defense, emergency interventions, and community resilience-building initiatives in solidarity with affected communities.	Proposal to be developed in the course of 2024, and operating by 2025.
	Build a protocol of protection to better protect leadership when publicly sharing their testimonies of violence and land-grabbing.	



Campaigns and communications	Develop a comprehensive protocol for collective emergency response to address instances of criminalization faced by Indigenous Peoples and Local Communities (IPs and LCs) engaged in land defense activities. This protocol will outline coordinated strategies for solidarity through messaging in social media.	Protocol approved by NYCW
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<i>SHANDIA JOURNEY</i>			
Axis	Objectives	Actions	Milestones / Moments of influence
Advocacy	Advocate for a paradigm shift in the approach of multilateral institutions, bilateral donors, and philanthropic organizations towards directly funding IP&LCs through our funding mechanisms.	<ul style="list-style-type: none"> ● Identify key actors, actions, and opportunities for advocating direct funding for IP&LCs. ● Develop targeted messaging and outreach tactics to communicate the importance of direct funding for IP&LCs. ● Hold meetings with bilaterals and multilaterals, to present the case for direct funding mechanisms for IP&LCs. ● Coordinate the launch of the Shandia Forum at New York Climate Week to showcase the importance of direct funding for IP&LCs. ● Better understand the GEF and how it is working to allocate funding. 	New York Climate Week, in particular the Shandia Forum
	Develop a recommendations proposal outlining procedural guidelines for the equitable allocation of the 20% direct funding designated for IP&LCs under the Global Biodiversity Framework Fund (GBFF).		GEF council meeting & COP16
	Implement targeted fundraising initiatives to mobilize financial resources for regional		New York Climate Week 2024, in particular the Shandia Forum



	and national funding mechanisms led by Indigenous Peoples and Local Communities (IP&LCs).		
	Strengthen our relationship with the Forest Tenure Funder Group (FTFG) and the Forest & Climate Leaders Partnership (FCLP) to find opportunities for greater investment and tracking of funds to the territories. With the FTFG we will particularly look out to the end of the pledge and the possibility of a reiteration.	<ul style="list-style-type: none"> Continual dialogue with the FCLP and FTFG representatives. 	Thorough 2024-2025.
Strengthening	Enhance the governance structure and sustainable funding of Shandia beyond fundraising efforts, ensuring its long-term viability and effectiveness.	Develop comprehensive governance guidelines, delineate roles and responsibilities, and establish a budget framework for the implementation of Shandia.	Before Shandia Forum
	Strengthen existing funding mechanisms to ensure reliable and adequate financial support for ongoing initiatives and future projects.	<p>Systematize and document existing funding mechanisms within the Shandia network to provide clarity and information resources to partners.</p> <p>Develop a guide with insights and strategies to fundraise based on the collective experience of the funds under the Shandia network.</p> <p>Collaborate with the Women's Movement of the GATC to</p>	Through 2024 & 2025, with an emphasis during the Shandia Forum.



		further develop gender policies and establish a working framework to ensure the inclusion and empowerment of women. Explore the potential adoption of the <i>She Shandia</i> proposal as part of this initiative.	
	Provide support for the development and enhancement of funding mechanisms within APIB and REPALEAC, empowering these organizations to effectively address the needs and priorities of Indigenous Peoples and Local Communities (IP&LCs).	Facilitate peer-to-peer learning sessions where IP&LC representatives can interact, discuss challenges, and exchange innovative solutions to build indigenous-led funding mechanisms.	Through 2024 & 2025
	Support our member's funds to identify and monitor success stories resulting from early investments.	Systematize successful experiences and lessons learned from early investments.	Through 2024 & 2025
Tracking and monitoring	Engage with the OECD to advocate for the creation of a specific indicator to monitor funds allocated for Indigenous Peoples and Local Communities (IP&LCs), ensuring transparency and accountability in international funding mechanisms.	Collaborate with relevant stakeholders to define clear criteria and benchmarks for the proposed indicator. Advocate for the inclusion of the proposed indicator in OECD's monitoring frameworks through targeted engagement through the Friends of Paris group.	Through 2024 and 2025, with emphasis at the UNPFII and Shandia Forum
	Achieve a shared definition of direct financing within the	Conduct collaborative discussions to define clear criteria for mechanisms to be	To be completed before the Shandia Forum



	Global Alliance of Territorial Communities (GATC), outlining the characteristics of support that are considered direct and aligned with self-determined priorities of IP&LCs.	included in the Shandia platform. Develop a consensus document or guideline that articulates the shared definition of direct financing within the GATC, incorporating feedback and inputs from stakeholders.	
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Our member's priorities

This compilation reflects diverse inputs from our members, showcasing their unique perspectives and concerns. It offers insight into key areas of focus within our coalition, with many topics already integrated into the final GATC plan. However, some priorities highlighted by our members present opportunities for bilateral support from our allied organizations.

Aliansi Masyarakat Adat Nusantara - Indigenous People's Alliance of the Archipelago (AMAN)

General information	Main priorities
<ul style="list-style-type: none"> ● AMAN represents 2655 indigenous communities, totaling over 20 million people. ● They operate at various levels including national, provincial, district, and village. ● The regional level consists of 21 regional chapters, while there are 105 district level chapters. ● Coordination at the National Level is managed through offices in Jakarta and Bogor. ● AMAN has three wing organizations: PEREMPUAN (women), BPA (youth), and PPMAN (Lawyer organization for Peoples' Defenders). ● There are two funding mechanisms: Nusantara Fund and IPAS. 	<ul style="list-style-type: none"> ● AMAN has a campaign against harmful "development" projects: Focusing on issues such as the new Indonesian capital, energy transitions, and carbon projects to highlight their negative impacts. ● They expect support in the promotion of AMAN's lawsuit against the government: Advocating for the passage of the IP's law, which has been delayed in parliament for a decade. ● They wish to have solidarity campaigns against criminalization: Building solidarity among GATC members and raising visibility on social media. ● AMAN's main events include participation in UNPFII with a special statement on fund tracking, observance of International Day of the World's Indigenous Peoples on



	August 9th, involvement in Climate Week with a focus on financing, and participation in COP29.
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Mesoamerican Alliance of Peoples and Forests (AMPB)

General information	Main priorities
<ul style="list-style-type: none"> ● AMPB hosted a regional dialogue on financing in February, in connection with the Mesoamerican Territorial Fund (FTM). This will continue to be a line of work for them throughout the year. ● They will participate in the Permanent Forum on Indigenous Peoples and Local Communities. ● AMPB is interested in participation in the COP Escazú to further discussions on Environmental Defenders. ● They will host the Mesoamerican Youth Encounter which aims to be a space for articulation within the youth movement. 	<ul style="list-style-type: none"> ● AMPB wishes to strengthen the FTM and promote it with the donor community. ● They expect support for the Regional Women's agenda, especially in relation to agriculture and Traditional Knowledge. ● They require support moving forward the urgent dialogue on the definitions and collaboration between Local Communities and Indigenous Peoples. ● Help in promoting and advancing the Indigenous Community Communications programme. ● AMPB expects support in the creation of comms materials specific to Mesoamerica.

Articulation of Indigenous Peoples of Brazil (APIB)

General information	Main priorities
<ul style="list-style-type: none"> ● APIB works across multiple biomes, not limited to the Amazon, but spanning seven different biomes. ● Their work is organized into various divisions including Legal, Projects, Communications, International, Political Articulation, and the Executive Secretariat. 	<ul style="list-style-type: none"> ● APIB aims to issue public statements advocating for Indigenous rights and promoting public policies, jointly with GATC. ● APIB seeks to jointly advocate at the international level by identifying and mapping common threats and responsible actors among GATC regions. ● They expect financial support for mobilization efforts related to



<ul style="list-style-type: none"> • Their upcoming new funding mechanism will be integrated into APIB's structure. • APIB is represented in the GATC by Dinamam Tuxa, Kleber Karipuna, Joao Pankararu, and Cristiane Pankararu; with technical support from Karina Melo. 	<p>GATC demands such as protection of life and land rights, and fighting against legislative setbacks for Indigenous Peoples in Brazil.</p> <ul style="list-style-type: none"> • APIB wishes to engage with major Human Right bodies through publicly signed statements by GATC members. • APIB sees participation in the celebration of ATL 20 years as an opportunity to join Indigenous Peoples and Local Communities (IP&LCs) globally on the road to COP30. • APIB will implement various strategies to build its funding mechanism including hiring a Shandia liaison, organizing learning exchanges, and hosting a national seminar on Nature Financing Initiatives. • APIB seeks support from specialists (indigenous and non-indigenous) to share with communities on topics such as REDD+, LEAF, and Biodiversity Credits to empower them with knowledge for self-determination. • APIB plans to campaign against the impact of international markets in IP territories and advocate against mining, commodities chains, and other enterprises. • APIB intends to create an Indigenous Pre-COP with the support of the GATC.
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Network of Indigenous and Local Populations for the Sustainable Management of Forest Ecosystems in Central Africa (REPALEAC)

General information	Main priorities
<ul style="list-style-type: none"> • REPALEAC operates in 8 countries: Burundi, Cameroon, Congo, 	<ul style="list-style-type: none"> • REPALEAC prioritizes work with the GATC in the construction of a



<p>Gabon, the Central African Republic, the Democratic Republic of Congo, Chad and Rwanda.</p> <ul style="list-style-type: none"> • They represent 167 organizations. • Their work is organized into 5 axes. <p>Axes of Work:</p> <ol style="list-style-type: none"> 1) Secure lands & cartography: Securing indigenous lands, forming alliances for resource mobilization, and implementing the Bezos Fund through Campaign for Nature. 2) Be in decision-making spaces: Participation in COP29 & NYCW, and hosting the Three Basins Summit of Indigenous Peoples. 3) Development of funds: Support in establishing regional funds and follow-up on the women's meeting from 2023. 4) Improving living conditions: Advocating for recognition of rights in the region. 5) Reinforcement of capacities: Seeking support to build strategies and alliances with new actors, improving communication capacities, and enhancing visibility. 	<p>Three Basins Summit led by Indigenous Peoples and Local Communities.</p> <ul style="list-style-type: none"> • REPALEAC seeks assistance to overcome financial challenges in the region. • REPALEAC aims to maximize the potential within the Global Biodiversity Framework, as this is an opportunity to better protect IP territories. • They seek assistance in capacity strengthening in the subject of carbon markets to ensure Free, Prior, and Informed Consent (FPIC) can be fully exercised. • REPALEAC is interested in participating in agroecological food systems and seeks support for this endeavor. • REPALEAC plans to sustain collaboration with the Forest Climate Leaders Partnership and the Forest Tenure Funders Group . • REPALEAC is looking for opportunities to exchange experiences in building funding mechanisms for IP&LCs and wishes to gain support from other organizations with experience in the matter.
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Communications integrated to the work plan

In this section, we delineate how each priority thematic area translates into communication tactics, audiences aligning with our agreed goals and requests for enhanced support. We aim to effectively convey the initiatives of the GATC fostering engagement, and amplifying the voices of IP&LCs globally. The tables below show the points agreed by our leadership, and will be further developed into strategies for our key moments with the Communications Coordinator and allied group.

<i>COMMS: BIODIVERSITY AND CLIMATE AGENDA</i>			
Narrative and	Core messages	Tactics	Audiences



communications approach			
<ul style="list-style-type: none"> ● Our approach is not about contradicting the current trends, but about saying "yes, but also this". Our addition is about the rights based approach. ● Make the connection between climate, culture and traditional knowledge clear. ● The focus of this line is on people, providing a more holistic point of view. ● We want to support global narratives, but also support our members with regional messaging. 	<ul style="list-style-type: none"> ● Messaging to show how the just transition would look if IP&LCs were adequately respected, and what would happen if not. ● Messaging speaking on the dangers of market based solutions (carbon or biodiversity). This could be done through case studies. ● We need peace with people to get peace with nature. /Where there is no peace, there is no nature. 	<ul style="list-style-type: none"> ● Disruptive and unique visibility actions. Perhaps making a connection between COP16 and COP30. ● Utilize social media and non traditional media to share stories from the territories. ● Meetings with negotiations with an intercultural approach. ● Build coalitions with other civil society movements to have our message reach beyond. ● Establish our COP30 narrative early on with op eds and social media posts. ● The GATC network activates to share the same messaging through everybody's digital channels (global, regional, allies). ● Put the territories on the frontline by using case studies. We want to show the 5 	<ul style="list-style-type: none"> ● Negotiators and government representatives with decision making power. ● Engaged citizens in the Global North, for them to show solidarity to IP&LCs. ● Civil society movements attending the core events of our work plan. ● Philanthropies ● Readers of traditional media in the Global North.



		<p>demands in action.</p> <ul style="list-style-type: none"> • Contact the press through case studies and during events. 	
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COMMS: RIGHTS DEFENSE AND ACTIONS AGAINST VIOLATIONS AND CRIMINALIZATION

Narrative and communications approach	Core messages	Tactics	Audiences
<ul style="list-style-type: none"> • We want to create hope in the face of violence through global solidarity and collective protection. • We need to research more to identify the right way to speak about violence without creating greater harm when sharing cases publicly. • Our approach should show that the GATC leadership has been under pressure from threats. 	<ul style="list-style-type: none"> • Messaging on the energy transition should address the search for critical minerals, wind energy, hydroelectric plants. • The just energy transition is our right. • For IP&LCs the negotiations are a life or death manner. • There is no so-called “development” without supporting the rights to land. 	<ul style="list-style-type: none"> • Press briefings jointly with institutions who have data on violence. • Have spokespeople who could speak on first hand experience. • We could attend energy conventions to place our messages in those spaces. • Need a manual on how to tell stories, how do we keep privacy. • Need to map narratives currently occupying the energy space and to other industries. 	<ul style="list-style-type: none"> • Negotiators who influence energy and industrial activities. • Our own movement should feel solidarity. • Direct incidence with countries who exploit critical minerals, both in Global North and South.

COMMS: SHANDIA JOURNEY



Narrative and communications approach	Core messages	Tactics	Audiences
<ul style="list-style-type: none"> The GATC claims their stories of land restoration and biodiversity. 	<ul style="list-style-type: none"> IP&LCs have concrete impact on the ground. Messaging to promote the funds under the Shandia network. Tailored and tested messaging for donors and representatives of bilaterals and multilaterals. 	<ul style="list-style-type: none"> Case studies and stories from the ground for evidence based impact to be shared in the press. Stories of good bilateral experience with direct funding mechanisms in the press and digital channels. The Shandia Forum organized as a space for visibility for the existing funds and the impact stories. Messaging analysis to see what messages resonate most with donors and bilateral/multilateral representatives. 	<ul style="list-style-type: none"> Decision-making executives at philanthropies, bilaterals and multilaterals. Readers of traditional media. Global North audiences engaged with climate matters.

COMMS: SUPPORT TO MEMBER ORGANIZATIONS

Aside from the global campaigns that impact all our territories, the GATC and its communications allies will work to support our member organizations whenever resources make it possible. Current requests are:

- AMPB: Support to the Community Communicators Programme.
- AMAN: Promote its lawsuit against the government because of the delay from the IP law.
- APIB: Support for the Acampamento Terra Livre with media outreach and writing.
- REPALEAC: Strengthen their communications capabilities, with funding already pledged for this line.

Action and collaboration

As we embark on our strategies for 2024, 2025, and the road to COP30, we are fortunate to have the support and solidarity of numerous allied organizations. This section provides a referential list of the



ways in which our allies have offered their support to advance the goals and objectives of the Global Alliance of Territorial Communities (GATC). It's essential to note that this list is not exhaustive, and we remain committed to seeking out further collaborations and engaging with additional stakeholders in the climate and Indigenous Peoples and Local Communities (IP&LCs) rights space.

† 2024-(ENG) Action-and-collaboration

OUR MOVEMENTS

The overall governance meeting of the GATC began with three days dedicated to strengthening the advocacy strategy and governance of our Women's Movement and Youth Movement. Both collectives met and discussed fundamental issues related to their functioning and goals. The following section presents the primary advancements. For more details we encourage readers to reach out to the GATC Secretariat.

Women's Movement

The three day meeting reunited women from the Congo Basin, Mesoamerica and Brazil, who joined by allied institutions, discussed the goals and the structure of the movement. They focused on articulating clear objectives aimed at galvanizing efforts towards the empowerment and rights of Indigenous and Local Women. Central to these objectives was the imperative to strategize on advocacy, institutional strengthening, gender inclusivity, communication strategies, traditional knowledge preservation, and the strengthening of collaborative platforms. The meeting aimed to:

1. Discuss strategic objectives, growth opportunities, and global network partnerships.
2. Review the current situation of the four participating organizations.
3. Define the medium and long-term agenda of the Women's Movement within GATC.

Governance of the Women's Movement

In terms of governance, the Women's Movement agreed to reinstitute Sara Omi as the lead spokesperson for the movement. The representatives hope to have deeper conversation around governance once all of the member organizations of the GATC are actively engaged with the movement.

Impact and Action Points

The main action points defined by the Women's Movement are:

- Advocacy and Global Engagement:



During the meeting, the Women's Movement identified advocacy as a cornerstone of collective action. Key events such as COP16, COP29, COP30, NYC Climate Week, and CSW69 were earmarked for targeted global advocacy efforts. Regionally, events such as ATL and the Indigenous Women's March in Brazil, Brazilian and Mesoamerican Climate Week, and the International Forum of the Indigenous Peoples of Africa were highlighted as platforms for regional engagement.

- **Workshops and Training:**

Educational institutional strengthening initiatives emerged as crucial tools for empowering Indigenous and Local Women. The leaders hope to organize and receive support to further develop skills related to languages, leadership, human rights, program management, and technology.

- **Gender Vulnerability and Inclusivity:**

A concerted effort was made to address gender vulnerability comprehensively, with proposals to create collaborative work tables with allies and donors to tackle this multifaceted issue.

- **Communication Strategies:**

Recognizing the power of communication in effecting social change, strategies were devised to leverage traditional and digital media platforms to raise awareness on the intersectionality of gender vulnerability, environmental degradation, and climate change. Ideas such as creating a song for the movement and commissioning a studio about the link of gender vulnerability in territories with climate change were discussed.

- **Embracing Traditional Knowledge:**

Engagement in Rockefeller's work plan about regenerative food systems and any other program in which the GATC might be involved linked to traditional knowledge, agriculture, and food systems was emphasized. AMPB reinforced how important this topic is for them as part of their gender work plan for climate change.

- **Direct Financing:**

The women led on a discussion to introduce a Gender Framework to the Shandia Platform by proposing to empower, engage, and push for the effective participation of the Women's Movement. The goal will be to build gender policies that can turn into greater investment to women-led initiatives and territorial projects. There was a focus on also promoting investments related to traditional knowledge.

Youth Movement

Gathered over three days, leaders from Mesoamerica, the Congo Basin, Brazil, and Indonesia, representing the Youth Movement of the GATC, collaboratively forged a path forward with the support of allied organizations. Their agenda focused on defining the movement's purpose, elucidating guiding values, crafting a strategic roadmap for 2024 and 2025, and fostering trust



among youth representatives, marking a pivotal moment in their collective journey towards empowerment and advocacy.

The mission and principles of the Youth Movement

The youth representatives agreed the main purpose of the movement is to:

To unite and empower the youth of Indigenous Peoples and Local Communities to promote the well-being of communities under the principles of protecting Mother Earth and aligned with the demands of the GATC.

Additionally, the Movement outlined the principles and values that make the movement exist cohesively:

- Trust: The foundation upon which the entire Movement is built.
- Empathy: Recognizing themselves in each other they open the door to respect and solidarity.
- Dialogue: Embracing change and the variety of experiences and knowledge.
- Collectivity: Interconnecting diversity, richness, and identity.
- Collaboration: Through embracing and including diversity.

Governance of the Youth Movement

As a political platform created to represent the youth of Indigenous Peoples and Local Communities from five distinct regions, the governance structure, political representation, and rotation scheme were defined as follows:

- One political representative, leading the political voice of the movement in the GATC council of leaders and external affairs
- One Political Support representative, meant to support the aforementioned role.
- 4-5 Thematic Leadership Roles, who lead on a specific task/area of work and develop expertise on the matter.
 - Visibility and Communication
 - Capacity Building
 - Relationship and Alliances
 - Movement Consolidation

All of the roles are subject to rotation every three years with the aim of guaranteeing equity in decision making.

Impact and work areas

This section offers an insight into the strategic blueprint forged by the Movement, highlighting the areas of impact and of work, along with a list of proposed activities.



Areas of impact

- Contributing to the strengthening of the GATC
- Influencing international spaces.
- Contributing to grassroots development.

In terms of operational focus, the Movement specified that the aforementioned areas would be impacted through:

1. Visibility and communications.
2. Alliances and relationships.
3. Capacity building.
4. Movement consolidation.

This strategic approach underscores the Movement's commitment to holistic growth and impact, emphasizing not only the formulation of objectives but also the means through which they are to be achieved. Moving forward, the Youth Movement seeks its growth and strengthening to better represent the variety of voices that constitute the global movement of Indigenous Peoples and Local Communities.

2024 BUDGET

Budget agreements

The leadership of the Global Alliance of Territorial Communities (GATC) meticulously evaluated the proposed budget structure and unanimously agreed upon its efficacy in meeting the organisation's evolving needs. The new proposed categories for classification were deemed more useful for decision-making and will be subject to changes as we continue to improve resource management.

It was established that the Personnel line would be exclusively allocated to members of the Secretariat, including the Executive Secretary, Program, Communication, Administrative Coordinators; and the technical liaisons for both the Women's and Youth Movement. Additionally, organizational liaisons will be categorized under the Support Staff category, while Shandia Coordinator and liaisons will be included within the corresponding Shandia category, facilitating a clearer understanding of roles and responsibilities within the Shandia platform.

The salary structure remains consistent with the approvals in Bali. Notably, an additional allocation for health insurance was unanimously approved for the Secretariat & support staff. Budget was also allocated to hire a Logistics Assistant.

A proposal has been presented to augment the general travel allocation by a proportional increase compared to the 2023 projection, these funds will allow the GATC to be represented in other events



that are not part of the main list. The leadership approved budget lines for New York Climate Week, COP16, and COP29, to ensure comprehensive representation from our organization. Additionally, a standard participation framework has been ratified, mandating the attendance of two representatives from each member organization alongside liaisons at these significant gatherings. Moreover, a budget line has been allocated for the Three Basins event proposed by REPALÉAC, reaffirming our steadfast commitment to supporting our member organizations' initiatives. Given the substantial financial requirements, significant fundraising efforts are imperative to meet the budgetary needs.

Moreover, the commitment to cover expenses for interpretation teams and the advance planning of highlighted events underscore our dedication to efficient cost management and effective participation. These costs include visas, flight costs, accommodation and their regular fees.

An allocation of \$50,000 has been designated for subgrants to our member organizations. AMPB subgrant funds are related to a proposal approved by Sobrato regarding the need to better define our understanding of Local Communities. The subgrants will be utilized for the participation of respective organizations in regional events, including congresses and other scheduled engagements.

Furthermore, a percentage equivalent to 2.5% of the budget has been reserved for the strategic sustainability of the GATC; meaning that all of our future grants should earmark this percentage as a fixed expense for sustainability. Detailed discussions regarding the utilization of this fund will be conducted during forthcoming internal meetings.

Both the Women's Movement and Youth Movement will receive 15% of our budget. They are required to provide detailed budget lines to the Council of Leaders at their earliest convenience in order to execute their funds.

Over the next year, the GATC will enhance its administrative procedures by establishing a procedures manual that will better our resource management. Notably, the GATC will work on a salary policy and administrative protocol. In order to improve transparency, financial reports will be made public on a regular basis through the website.

Details

In accordance with our commitment to transparency and collaborative engagement, the Global Alliance of Territorial Communities (GATC) is pleased to offer public access to a comprehensive spreadsheet delineating the projected budget for the fiscal year 2024, along with corresponding expense categories. It is imperative to note that this budget is subject to revision, reflecting evolving needs and incoming funding opportunities, and presently provides a snapshot of the allocation process endorsed during the Douala Meeting.



The budget is structured into three distinct categories for clarity and operational effectiveness. "Fixed funding" pertains to financial resources earmarked as essential to our core activities or delineated within grant proposals. "Flexible funds" denote allocations from grants with a degree of flexibility, as determined by leadership for strategic allocation. Lastly, "Gap funding" identifies areas within the budget where financial resources are currently insufficient for full execution. In this regard, the support and contributions from our allies and funders are pivotal in bridging these financial gaps and ensuring the comprehensive fulfillment of our organizational objectives.

 EN-GATC-Budget-Douala-2024

The full budget can be seen in Annex 1.

Future fundraising

The present budget analysis of the Global Alliance of Territorial Communities (GATC) reveals a notable deficit amounting to US\$ 1,788,701. This gap spans across all areas of the organization's operational endeavors, underscoring the critical imperative of addressing and bridging these financial shortfalls.

Consequently, the GATC Secretariat, in collaboration with member organizations, is actively mobilizing efforts to solicit support and raise the necessary funds. As we embark on this endeavor, we extend our outreach to current and prospective supporters, urging their continued partnership and financial contributions. Together, we can ensure the sustained vitality and impactful realization of the GATC's mission and objectives.



ANNEX 1

Global Alliance of Territorial Communities (GATC) BUDGET 2024

Details	Category	Total Budget FY24	Fixed	Flexible	Gap
	PERSONNEL	\$286,400	\$52,310	\$234,090	\$0
\$4,000 * 12 months	Executive Secretary	\$48,000	\$0.00	\$48,000.00	\$0.00
\$4,300 * 12 months	Program Coordinator	\$51,600	\$5,160.00	\$46,440.00	\$0.00
\$3,500 * 12 months	Communications Coordinator	\$42,000	\$4,200.00	\$37,800.00	\$0.00
\$2,500 * 12 months	Administrative Coordinator	\$30,000	\$14,600.00	\$15,400.00	\$0.00
\$2,200 * 7 months (contract is for 12 months, starts in July)	Administrative & Logistics Assistant (to be hired)	\$15,400	\$0.00	\$15,400.00	\$0.00
\$600 * 12 months	Assistant to Executive Secretary	\$7,200	\$0.00	\$7,200.00	\$0.00
\$3500*12 - 3500 per month	Women's Movement Liaison Officer	\$42,000	\$12,750.00	\$29,250.00	\$0.00
\$3500*9 (Contract is for 12 months, started in April)	Youth Movement Liaison Officer	\$31,500	\$15,600.00	\$15,900.00	\$0.00
2k maximum per person person	Stipends for health benefits	\$18,700	\$0.00	\$18,700.00	\$0.00
	SUPPORT PERSONNEL	\$133,500	\$22,500	\$111,000	\$0
\$1,400 / Liaison/ month	Organizational Liaisons (5)	\$84,000	\$0.00	\$84,000.00	\$0.00
\$1,000 * 2 Co-Chairs* 12 months + \$1,000 * 1 Co-Chairs * 3 months	Stipends for executive support for Co-Chairs	\$27,000	\$0.00	\$27,000.00	\$0.00
Regional consultancies for reports and case studies/Traditional Knowledge/Foodways	Regional consultancies	\$22,500	\$22,500.00	\$0.00	\$0.00
	Equipment & connectivity	\$62,600	\$0	\$37,600	\$25,000
	Computers/ Hardware	\$16,000	\$0.00	\$16,000.00	\$0.00
\$200 * 2 co-chairs * 12 months	Internet Stipends for Cochairs	\$4,800	\$0.00	\$4,800.00	\$0.00
	cellphone + service for Executive Secretary	\$1,000	\$0.00	\$1,000.00	\$0.00
	Hardware - Interpretation equipment	\$25,000	\$0.00	\$0.00	\$25,000.00
\$200 * 6 staff * 12 months, 1 staff 7 months	Internet Stipends for Secretariat	\$15,800	\$0.00	\$15,800.00	\$0.00
	Translation Services	\$175,179	\$0	\$96,356	\$78,823
	Translation services for virtual meetings and document translation	\$22,000	\$0.00	\$22,000.00	\$0.00
	Governance Meeting Interpretation	\$43,329	\$0.00	\$34,356.00	\$8,973.00
	New York Climate Week Interpretation services	\$25,500	\$0.00	\$25,500.00	\$0.00
	COP29 Interpretation Services	\$12,000	\$0.00	\$12,000.00	\$0.00
	UNPFII Interpretation Services	\$2,500	\$0.00	\$2,500.00	\$0.00
	COP16 Biodiversity Interpretation Services	\$12,000	\$0.00	\$0.00	\$12,000.00
GATC will cover the logistical costs of the professional interpreting team for the collectively prioritised events.	Logistics costs related to event interpretation	\$57,850	\$0.00	\$0.00	\$57,850.00
	COMMUNICATIONS	\$329,100	\$120,500	\$153,100	\$55,500
Digital, design & social media agency (holding fee USD4500, starting 4/1)	Contractor	\$60,000	\$0.00	\$60,000.00	\$0.00
Website design & maintenance	Contractor	\$15,000	\$3,000.00	\$12,000.00	\$0.00
Printed materials over the year, including expenses during NY, COP16, COP29 & others	Service	\$16,000	\$14,000.00	\$0.00	\$2,000.00
Multimedia coverage with IP&LC communicators in NY	Photography, filming and editing	\$14,500	\$14,000.00	\$0.00	\$500.00
Multimedia coverage with IP&LC communicators in COP16	Photography, filming and editing	\$14,000	\$0.00	\$14,000.00	\$0.00
Multimedia coverage with IP&LC communicators in COP29	Photography, filming and editing	\$14,500	\$14,000.00	\$0.00	\$500.00
Unforeseen event related costs	Services	\$12,000	\$0.00	\$12,000.00	\$0.00
Social media ads investment (averga USD850/per month)	Promotion & advertising	\$10,200	\$0.00	\$10,200.00	\$0.00
GRANT EXPENSE 5 videos on violence/ criminalization (2,000 each) 5 videos on direct finance (1700 each) (includes \$10k for "documentation of criminalization"; \$8,500 for AV production; & \$2,000 for production assistant/consultancy	Video Production	\$35,000	\$20,500.00	\$0.00	\$14,500.00
GRANT EXPENSE See CLUA/Sobrato proposals/budget	Communications Workshop Congo Basin	\$35,000	\$35,000.00	\$0.00	\$0.00
GRANT EXPENSE See CLUA/Sobrato proposals/budget	Communications Coordination in Congo	\$20,000	\$20,000.00	\$0.00	\$0.00
Field visit costs for a Communications Coordinator or additional support	Travel & incidentals	\$14,000	\$0.00	\$9,000.00	\$5,000.00
Event costs (dinners, social events, protests, concerts)	Events	\$12,000	\$0.00	\$12,000.00	\$0.00
Women's specific campaign and materials	General	\$10,000	\$0.00	\$8,000.00	\$2,000.00
Youth specific campaign and materials	General	\$10,000	\$0.00	\$8,000.00	\$2,000.00
Communications softwares (Canva, Figma, Buffer, Bitly, Zoom)	Softwares	\$5,000	\$0.00	\$4,200.00	\$800.00
Sim cards (higher plans than average for coverage)	Equipment	\$200	\$0.00	\$200.00	\$0.00
Comunications equipment (camera, microphone, tripod)	Equipment	\$3,700	\$0.00	\$3,500.00	\$200.00
Content production support	Contractor	\$28,000	\$0.00	\$0.00	\$28,000.00
EVENTS	GENERAL EVENTS	\$324,540	\$30,000	\$131,980	\$162,560
	Airfare	\$62,500	\$0.00	\$62,500.00	\$0.00
	Local transportation	\$14,000	\$0.00	\$14,000.00	\$0.00
	Perdiem	\$12,880	\$0.00	\$12,880.00	\$0.00
	Representation expenses	\$6,250	\$0.00	\$6,250.00	\$0.00
	Insurance	\$2,150	\$0.00	\$2,150.00	\$0.00
Annual Visas for GATC	Visas	\$11,200	\$0.00	\$11,200.00	\$0.00
	Accomodations	\$23,000	\$0.00	\$23,000.00	\$0.00
	ATL Event + COICA	\$73,100	\$0.00	\$0.00	\$73,100.00
Costs associated with regional consultancies on traditional knowledge/foodways in each region	Regional workshops	\$30,000	\$30,000.00	\$0.00	\$0.00
Requests for short events not considered in the annual planning of GATC Douala.	Travels (Event invitations , Others)	\$89,460	\$0.00	\$0.00	\$89,460.00
EVENTS	GOVERNANCE MEETING Douala	\$222,951	\$0	\$222,951	\$0
	Airfare	\$84,000	\$0.00	\$84,000.00	\$0.00
	Local transportation	\$2,500	\$0.00	\$2,500.00	\$0.00
	Perdiems	\$10,500	\$0.00	\$10,500.00	\$0.00
	Insurance	\$2,520	\$0.00	\$2,520.00	\$0.00
	Accomodations	\$96,482	\$0.00	\$96,482.00	\$0.00
	Representation expenses	\$300	\$0.00	\$300.00	\$0.00
	Incidentals	\$4,103	\$0.00	\$4,103.00	\$0.00
	Visas	\$10,046	\$0.00	\$10,046.00	\$0.00
	Materials	\$1,750	\$0.00	\$1,750.00	\$0.00
	Vaccines	\$750	\$0.00	\$750.00	\$0.00
	Community Visit/ ritual	\$10,000	\$0.00	\$10,000.00	\$0.00
EVENTS	NY CLIMATE WEEK 2024 (35p)	\$224,996	\$0	\$224,996	\$0
	Consultant- General Producer	\$3,150	\$0.00	\$3,150.00	\$0.00
	Sim cards	\$575	\$0.00	\$575.00	\$0.00
	Materials	\$2,000	\$0.00	\$2,000.00	\$0.00
	Visibility activities	\$10,000	\$0.00	\$10,000.00	\$0.00

	Airfare	\$70,000	\$0.00	\$70,000.00	\$0.00
	Local Travel	\$2,259	\$0.00	\$2,259.00	\$0.00
	Car Rental	\$800	\$0.00	\$800.00	\$0.00
	Perdiem	\$17,020	\$0.00	\$17,020.00	\$0.00
	Representation Expenses	\$2,500	\$0.00	\$2,500.00	\$0.00
	Insurance	\$1,500	\$0.00	\$1,500.00	\$0.00
	Accomodations	\$107,500	\$0.00	\$107,500.00	\$0.00
	Logistics	\$7,692	\$0.00	\$7,692.00	\$0.00
EVENTS	COP29 UNFCCC (35p)	\$233,904	\$0	\$233,904	\$0
	Consultant- General Producer	\$8,000	\$0.00	\$8,000.00	\$0.00
	Consultant- Designer	\$4,000	\$0.00	\$4,000.00	\$0.00
	Visibility activities	\$10,000	\$0.00	\$10,000.00	\$0.00
	Materials	\$2,000	\$0.00	\$2,000.00	\$0.00
	Sim cards	\$400	\$0.00	\$400.00	\$0.00
	Airfare	\$70,000	\$0.00	\$70,000.00	\$0.00
	Local travel	\$1,840	\$0.00	\$1,840.00	\$0.00
	Perdiem	\$20,800	\$0.00	\$20,800.00	\$0.00
	Representation expenses	\$300	\$0.00	\$300.00	\$0.00
	Insurance	\$7,800	\$0.00	\$7,800.00	\$0.00
	Accomodations	\$87,500	\$0.00	\$87,500.00	\$0.00
	Logistics	\$21,264	\$0.00	\$21,264.00	\$0.00
EVENTS	UNPFII (10p)	\$46,800	\$0	\$46,800	\$0
	Materials	\$1,000	\$0.00	\$1,000.00	\$0.00
	Sim cards	\$300	\$0.00	\$300.00	\$0.00
9 person suport for flights - \$2200/flight	Airfare	\$19,800	\$0.00	\$19,800.00	\$0.00
\$500 per person	Local travel	\$5,000	\$0.00	\$5,000.00	\$0.00
only 2 people have planned to stay over 7 days, most are staying 7 days, some are staying for 3 days,	Perdiem	\$6,100	\$0.00	\$6,100.00	\$0.00
	Representation Expenses	\$500	\$0.00	\$500.00	\$0.00
	Insurance	\$600	\$0.00	\$600.00	\$0.00
Just 8 people and some are only staying 3 nights	Accomodations	\$13,500	\$0.00	\$13,500.00	\$0.00
EVENTS	Biodiversity COP (35p)	\$155,250	\$0	\$155,250	\$0
	Consultant- Local Fixer	\$8,000	\$0.00	\$8,000.00	\$0.00
	Sim Cards	\$400	\$0.00	\$400.00	\$0.00
	Materials	\$2,000	\$0.00	\$2,000.00	\$0.00
\$2k per flight (low cost for Latin America; \$2500-\$3k for Indonesia/Africa)	Airfare	\$70,000	\$0.00	\$70,000.00	\$0.00
	Local travel	\$3,500	\$0.00	\$3,500.00	\$0.00
\$50 per person for 15 days	Perdiem	\$26,250	\$0.00	\$26,250.00	\$0.00
	Representation Expenses	\$2,500	\$0.00	\$2,500.00	\$0.00
	Insurance	\$600	\$0.00	\$600.00	\$0.00
\$100 per night for 12 nights (35 people)	Accomodations	\$42,000	\$0.00	\$42,000.00	\$0.00
	SHANDIA JOURNEY	\$955,208	\$209,288	\$584,140	\$161,780
\$4,200 * 9 months (contract is for 12 months starting in April)	Shandia Coordinator	\$37,800	\$0.00	\$37,800.00	\$0.00
	Shandia Liaisons (5) (to be hired)	\$105,000	\$10,500.00	\$94,500.00	\$0.00
	Consultancy Charapa	\$38,788	\$38,788.00	\$0.00	\$0.00
Visits for Shandia Coordinator to go to Territorial funds	Territorial Fund Exchanges/ visits	\$85,000	\$0.00	\$85,000.00	\$0.00
Additional roundtbsbles 2024	Regional Event - AMPB	\$87,280	\$0.00	\$87,280.00	\$0.00
Additional roundtbsbles 2024	Regional Event - REPALEAC	\$87,280	\$0.00	\$0.00	\$87,280.00
Additional roundtbsbles 2024	Regional Event- AMAN	\$87,280	\$0.00	\$87,280.00	\$0.00
Additional roundtbsbles 2024	Regional Event- APIB	\$87,280	\$0.00	\$87,280.00	\$0.00
	General Travel & logistics	\$15,500	\$0.00	\$0.00	\$15,500.00
\$5k x 5 month	Territorial fund capacity assessments	\$25,000	\$0.00	\$0.00	\$25,000.00
\$5k x 5 month	Territorial fund gender assessments	\$25,000	\$0.00	\$0.00	\$25,000.00
1x/annual in conjunction with another global meeting	Shandia team meeting	\$30,000	\$0.00	\$30,000.00	\$0.00
3 trips x \$3,000	Additional travel for Friends of Paris roadmap	\$9,000	\$0.00	\$0.00	\$9,000.00
Add 2 additional days for our delegation (perdiem, hotel, interpretation, sim cards, logistics, etc) + add 5 additional people (representing the territorial funds) - this stimation assumes we will get the venue hiring as donation	Shandia Forum Event	\$75,000	\$0.00	\$75,000.00	\$0.00
There is a \$50k subgrant from Christensen Fund for REPELEAC territorial fund	Sub-grant REPELEAC	\$50,000	\$50,000.00	\$0.00	\$0.00
There is a \$25k subgrant for Nusantara (Christensen Fund)	Sub-grant AMAN	\$25,000	\$25,000.00	\$0.00	\$0.00
There is a \$30k subgrant for APIB territorial fund (Christensen Fund) & \$30k for a consultant for APIB from Tenure Facility for territorial fund	Sub-grant APIB	\$60,000	\$60,000.00	\$0.00	\$0.00
There is a \$25k subgrant for (AMPB) FTM (Christensen Fund)	Sub-grant AMPB	\$25,000	\$25,000.00	\$0.00	\$0.00
	Women's Coordination Activities	\$510,064	\$0	\$71,406	\$438,658
15% of the total available budget will be directed exclusively to projects that address the needs and promote the empowerment of women.	Budget TBD	\$510,064	\$0.00	\$71,406.00	\$438,658.00
	Youth Coordination Activities	\$510,064	\$0	\$71,406	\$438,658
15% of the total budget will be directed solely to projects to meet the needs and empower young people.	Budget TBD	\$510,064	\$0.00	\$71,406.00	\$438,658.00
	Sub-Grants	\$250,000	\$41,000	\$0	\$209,000
	Sub-grant COICA	\$50,000	\$0.00	\$0.00	\$50,000.00
AMPB Grassroots Organizations Exchange (IP&LC)	Sub-grants AMPB	\$50,000	\$41,000.00	\$0.00	\$9,000.00
	Sub-grants AMAN	\$50,000	\$0.00	\$0.00	\$50,000.00
	Sub-grants APIB	\$50,000	\$0.00	\$0.00	\$50,000.00
	Sub-grants REPALEAC	\$50,000	\$0.00	\$0.00	\$50,000.00
	SUBTOTAL	\$4,420,556	\$475,598	\$2,374,979	\$1,569,979
	OVERHEAD	\$442,056		\$333,848	\$108,208
	STRATEGIC FUND (2.5%)	\$110,514			\$110,514
			FIXED	FLEXIBLE	GAP

	TOTAL BUDGET	\$4,973,126	\$475,598	\$2,708,827	\$1,788,701
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Caption

(*1)

Equipment & connectivity - Harware: \$25,000

Budget Gap: \$25,000

Justification: The acquisition of in-house interpretation equipment is crucial to GATC, as it will allow us to reduce costs for future events by eliminating the need to rent outside equipment. This will contribute significantly to our operational efficiency and the financial sustainability of the organization.

(*2)

Translation Services

Budget Gap: \$78,823

Justification: The increase in interpreting costs in our budget is due to our initiative to improve the quality and accessibility of our events. This includes professional translation services, event interpretation at live and virtual meetings, proofreading and editing of translations, travel and accommodation expenses for linguistic staff, specialized technology and additional training.

(*3)

COMMUNICATIONS

Budget Gap: \$55,500

Justification: These missing resources are essential to cover a variety of needs, from the hiring of digital and design agencies to the production of print and multimedia materials. They are also necessary for investments in social media advertising and the production of high-quality audiovisual content.

Closing this budget gap will allow us to maintain a strong online and offline presence, ensuring that we can effectively communicate our messages, connect with our audience

(*4)

General Events

Budget Gap: \$162,560

Justification: It is intended to cover events that arise as invitations from newly included agendas or requests for events. These may be smaller in scale and require the participation of a small number of GATC staff. Despite their impromptu nature, these events still carry overhead travel costs for the GATC team thus ensuring adequate representation and a meaningful contribution.

(*5)

Shandia Journey (Assessment)

Budget Gap: \$161,780

Justification: The budget gap associated with 'SHANDIA JOURNEY' arises from the need to fund two major assessments: a capacity assessment of the territorial fund and a gender assessment of the territorial fund, both costing \$25,000 each over a five-month period. In addition, three additional trips, estimated at \$3,000 each, are required to support the development of the Friends of Paris roadmap. These activities are essential to strengthen our capacity and understanding in critical areas of our work, yet we currently lack the necessary funds to carry them out.

(*6)

Women's Coordination Activities

Budget Gap: \$438,000

Justification: The gap identified for women's coordination activities arises from the need to fund projects that address women's needs and promote women's empowerment. As part of our commitment to gender equality, we will allocate 15% of the total budget exclusively to projects that benefit women. Closing this gap is essential to ensure that we can carry out meaningful activities that advance gender equality and women's empowerment in our organization.

(*7)

Youth Coordination Activities

Budget Gap: \$438,000

Justification: The gap identified for youth coordination activities underscores the need to fund various initiatives aimed at enhancing youth engagement and empowerment. These include organizing regional and international events, conducting awareness campaigns, producing documentaries and podcasts, and engaging in strategic partnerships. Additionally, funding is allocated for academic development, language training, representative incentives, and grants for youth-led projects. Notably, 15% of the total budget is earmarked for projects directly addressing youth needs and empowerment. Closing this budget gap is essential to provide meaningful opportunities and bolster youth activism within our organization.

(*8)

Sub-Grants

Budget Gap: \$209,000

Justification: The importance of grants lies in their ability to provide financial support to our member organizations working in specific areas aligned with our mission. These grants enable them to carry out projects and programs that might otherwise lack funding, thus strengthening their ability to contribute significantly to our organizational objectives.

Each grant allocated to organizations such as AMAN, AMPB, APIB, COICA and REPALAC is critical to supporting their work in protecting the environment and the rights of indigenous peoples in different regions.

Closing this gap is essential to ensure that our member organizations can continue with their planned activities and projects, which in turn will contribute significantly to achieving our organizational objectives.

(*9)

Strategic Fund

Budget Gap: \$110,514

Justificación: The 2.5% Strategic Fund is crucial to support our long-term strategic initiatives. This fund provides us with the financial flexibility to address unexpected emergencies, explore new opportunities, and carry out high-impact projects that contribute to the achievement of our long-term objectives. Ensuring full funding of this fund is essential to maintaining our resilience and ensuring the continued success of our organization in a changing and challenging environment.